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1 Robert W. Holthausen
 2 Q. Okay. And how would an economist go
 3 about apportioning harm between the effect of the
 4 holding company notes and the effect of a
 5 hypothetical capital structure decision, absent
 6 the holding company notes?
 7 A. Well, I think what you do is, you take
 8 into consideration the difference in the
 9 probabilities of Marvel experiencing financial
 10 distress.
 11 Q. Okay. This goes back to your damages
 12 methodology of forecasting the probability of
 13 financial distress with and without the holding
 14 company notes?
 15 A. Correct.
 16 Q. Okay. Would you please take a look at
 17 paragraph 10 of Holthausen Exhibit 1?
 18 A. Okay.
 19 Q. All right. Do you see that paragraph
 20 10, you say that Mr. Baliban incorrectly applied
 21 the Andrade and Kaplan estimate of financial
 22 distress costs of 10 to 20 percent because such an
 23 estimate should be applied to the distressed
 24 company one year prior to the onset of financial
 25 distress?

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1 Robert W. Holthausen
 2 MR. ALLINGHAM: I apologize. Were you
 3 reading, or is that a summary?
 4 MR. GOLDWATER: It's a summary.
 5 MR. ALLINGHAM: Sorry.
 6 A. Yes, I see that.
 7 Q. And do you see that you support that
 8 opinion with a reference in footnote 3 of your
 9 report to page 1463 of the Andrade and Kaplan
 10 study?
 11 A. Correct.
 12 Q. Okay. Let me hand you the Andrade and
 13 Kaplan study. Can I have this marked as
 14 Holthausen Exhibit 2?
 15 (Andrade and Kaplan study is marked as
 16 Holthausen Exhibit 2 for Identification.)
 17 Q. Okay. I show you what's been marked as
 18 Holthausen Exhibit 2. Does that look like a copy
 19 of the Andrade and Kaplan study that we've been
 20 talking about?
 21 A. Yes.
 22 Q. Okay. And would you please take a look
 23 at the page that you reference in footnote 3 of
 24 your report, page 1463?
 25 A. Okay.

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1 Robert W. Holthausen
 2 Q. Okay. Now, the text on that page is
 3 discussing an estimate of financial distress costs
 4 based upon changes and operating performance
 5 that's reflected in a chart on page 1464. Do you
 6 see that?
 7 A. Correct.
 8 Q. My question is: Why do you identify the
 9 particular estimate on page 1463 as the applicable
 10 measurement of financial distress costs?
 11 A. Well, what I'm referring to here is the
 12 10 to 20 percent estimate that came out of
 13 Mr. Baliban's report. And I believe this is where
 14 that 10 to 20 percent estimate comes from out of
 15 his report.
 16 Q. Did you see a citation to this
 17 particular measure or -- I'm sorry -- this
 18 particular estimate in Mr. Baliban's report?
 19 A. I don't remember that off the top of my
 20 head, whether there was a particular reference to
 21 this.
 22 Q. Okay. Within the Andrade and Kaplan
 23 study there are a number of estimates of financial
 24 distress costs. Isn't that true?
 25 A. Yes.

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1 Robert W. Holthausen
 2 Q. Okay. And have you done anything to
 3 determine whether the estimates on page 1463 are
 4 more applicable to the facts of this lawsuit than
 5 any of the other estimates of financial distress
 6 costs within the Andrade and Kaplan study?
 7 MR. ALLINGHAM: Would you read that
 8 back, please?
 9 (Counsel requests the reading of the
 10 following testimony:
 11 "QUESTION: And have you done anything
 12 to determine whether the estimates on page 1463
 13 are more applicable to the facts of this lawsuit
 14 than any of the other estimates of financial
 15 distress costs within the Andrade and Kaplan
 16 study?")
 17 A. Could you repeat that one more time?
 18 Q. I'll just say it.
 19 A. Okay.
 20 Q. Have you done anything to determine
 21 whether the particular estimate based on changes
 22 in operating performance referenced on page 1463
 23 is more applicable to the facts of this lawsuit
 24 than any of the other estimates which are also
 25 contained within the Andrade and Kaplan study?

27 (Pages 102 to 105)

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1 Robert W. Holthausen
 2 A. What I've done is, I've looked at a
 3 series of estimates of financial distress costs
 4 that come out of their paper. I haven't just
 5 looked at one. I've looked at alternatives as
 6 well.
 7 Q. And as you say, I think, somewhere in
 8 your report, that you have to consider all of the
 9 evidence in that study. Isn't that right?
 10 A. That's correct.
 11 Q. Okay. It's not appropriate to single
 12 out one measure. Isn't that right?
 13 A. I think that's right.
 14 Q. Okay. Towards the bottom of page 5 of
 15 Holthausen Exhibit 1, you note that "Marvel
 16 announced an attempt to restructure its debt on
 17 October 8, 19 -- October 8, 1996," and you say
 18 that that is the "appropriate date of distress
 19 consistent with Andrade and Kaplan."
 20 Do you see that?
 21 A. Yes.
 22 Q. Okay. And what do you mean by the "date
 23 of distress"?
 24 A. Well, Andrade and Kaplan measure
 25 financial distress costs by looking from the

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1 Robert W. Holthausen
 2 fiscal year prior to the onset of financial
 3 distress. And they define in their study the
 4 onset of financial distress as either of those
 5 three things that I mention: defaulting on a debt
 6 payment, trying to restructure the debt, or EBITDA
 7 falls below interest expense.
 8 Q. So they define the onset as the fiscal
 9 year prior to the financial distress event or
 10 signal?
 11 A. No. They define the onset as those
 12 three things, and then they measure it from the
 13 fiscal year prior to the onset through
 14 post-resolution, for example.
 15 Q. Okay. And according to the measurement
 16 in the Andrade and Kaplan study, is the impact of
 17 financial distress felt on a particular date or
 18 over a period of time?
 19 A. They don't measure that because they
 20 look over long windows, so they don't say it
 21 occurred on this date or that date. They look
 22 over a period of time, and they look at various
 23 windows.
 24 Q. Yes. They measure the impact over
 25 various intervals of time, depending on which

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 2 particular methodology they're applying?
 3 A. Correct.
 4 Q. Okay, okay. If you look at paragraph 10
 5 on page 6 of your report -- it's the first
 6 complete sentence on page 6. It starts, "Under
 7 the methodology of the study," and then the
 8 sentence goes on. Do you see that?
 9 A. Uh-huh.
 10 Q. What are you referring to when you say
 11 "the methodology of the study"?
 12 A. Well, when Andrade and Kaplan talked
 13 primarily about their 10 to 20 percent estimate,
 14 it comes from this table 6 measuring from -- I
 15 guess it's in panel B -- from year minus one to
 16 post-resolution. And so these numbers of
 17 financial distress that you see here in that panel
 18 B are measured from the fiscal year prior to the
 19 onset of financial distress. So these percentage
 20 estimates that they're getting are based upon what
 21 the value of the firms were at that point in time.
 22 So if you want to use these 10 to 20 percent
 23 estimates which come from this table, then I think
 24 you have to apply it -- or you have to apply it to
 25 the like period for Marvel.

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1 Robert W. Holthausen
 2 Q. So you're assuming that Mr. Baliban is
 3 also using table 6?
 4 A. Yes --
 5 Q. Okay.
 6 A. -- because I think that's where the 10
 7 to 20 percent in Andrade and Kaplan primarily
 8 comes from.
 9 Q. And I think we've already discussed:
 10 The relevant time interval for the measurement of
 11 financial distress cost depends on the particular
 12 methodology that's being applied?
 13 A. Say that again.
 14 Q. Within the study, the relevant time
 15 interval for the measurement of financial distress
 16 costs, it depends on the particular methodology
 17 within Andrade and Kaplan that they're using?
 18 A. Well, they measure it over different
 19 time windows.
 20 Q. Okay. So we would have to know what
 21 Mr. Baliban was looking to for his estimate?
 22 A. Correct. But I think when he talks
 23 about 10 to 20 percent, this is primarily where it
 24 comes from.
 25 Q. And what do you base that on?

28 (Pages 106 to 109)

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1 Robert W. Holthausen
 2 A. The Andrade and Kaplan study.
 3 Q. No. What do you base your statement
 4 that Mr. Baliban is primarily using --
 5 A. Well, this is where I think Andrade and
 6 Kaplan basically get their 10 to 20 percent from,
 7 and he gets it from Andrade and Kaplan.
 8 Q. Okay. Let me just finish the question.
 9 A. I'm sorry. Right.
 10 Q. Where do you base your statement that
 11 that's where Mr. Baliban gets the 10 to 20 percent
 12 from?
 13 A. Perhaps he got it from someplace else,
 14 but I believe Andrade and Kaplan got the 10 to
 15 20 percent from this table.
 16 Q. Okay. Would you please take a look at
 17 paragraph 12 of Holthausen Exhibit 1?
 18 A. Yes.
 19 Q. In the second sentence of paragraph 12,
 20 you say that "The Andrade and Kaplan study
 21 provides another potential measure of the expected
 22 cost to Marvel associated with the indenture
 23 covenants," and the sentence goes on.
 24 A. Uh-huh.
 25 Q. What do you mean by a "potential

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1 Robert W. Holthausen
 2 measure?"
 3 A. I could have just used another measure.
 4 Q. Are all the methodologies used to
 5 estimate the cost of financial distress in the
 6 Andrade and Kaplan study potential measures?
 7 A. Well, they're potential measures
 8 measured at various points of time. Whether
 9 they're all appropriate or not depends on what
 10 you're trying to do.
 11 Q. Okay. And did you do anything to
 12 determine, out of the universe of measures within
 13 the Andrade and Kaplan study, which was the most
 14 appropriate measure for use in this lawsuit?
 15 A. Again, what I -- since I want to measure
 16 the expected cost, I want to measure the cost from
 17 prior to the onset of financial distress to
 18 post-resolution, and that's based upon wanting to
 19 know sort of what the ex-ante effects were going
 20 to be.
 21 Q. So did you do an analysis of the
 22 difference in enterprise value of Marvel prior to
 23 the onset of financial distress and
 24 post-resolution?
 25 A. You'll have to say that again.

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1 Robert W. Holthausen
 2 Q. My question to you is whether you had
 3 done any analysis to determine which, out of the
 4 several measures or several estimates of financial
 5 distress in Andrade and Kaplan, which was the most
 6 applicable to the facts of this case. And you
 7 said, well, I was looking at a measure that looked
 8 at the difference before a financial distress and
 9 up until post-resolution of distress.
 10 A. That has to do with my theory of
 11 economic damage -- right? -- because that's the
 12 period where we want to look at it from sort of
 13 this ex-ante view, which goes from before to
 14 after.
 15 Q. So what did you do specifically? I'm
 16 not clear on what you did.
 17 A. Well, I'm looking at situations where --
 18 so, for example, in panel B I want to measure the
 19 financial distress from the year prior to the
 20 onset of financial distress to post-resolution.
 21 Q. Panel B of what?
 22 A. Excuse me? I didn't understand.
 23 Q. You mentioned a panel B. I'm not
 24 sure --
 25 A. I'm sorry. Panel B of table 6.

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1 Robert W. Holthausen
 2 Q. So you actually did an analysis
 3 according to the time interval in table 6 of the
 4 Andrade and Kaplan study?
 5 A. Right, and some of the other tables,
 6 too. With my damage analysis --
 7 Q. I'm sorry to interrupt you. And you
 8 said some of the others, too. Which of the others
 9 did you do that for?
 10 A. Well, the other ones that I refer to in
 11 my report.
 12 Q. Okay, just those. I guess I'm not --
 13 can you show me which and where in your report you
 14 refer to some others?
 15 A. Well, for example, I talk in page 7
 16 about table 5, and in paragraph 13 I talk about
 17 panel B of table 9, so I try to be pretty explicit
 18 about where I'm pulling the data from.
 19 Q. So you did do analyses for a few of the
 20 methodologies within the Andrade and Kaplan study.
 21 Did you do anything to determine which was the
 22 most appropriate or most applicable of the Andrade
 23 and Kaplan estimates?
 24 A. Well, I selected from -- there were some
 25 that I selected based upon my damage theory.

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1 Robert W. Holthausen
 2 Right? And those are the ones that I talk about
 3 in my report that I think are most appropriate.
 4 Q. Okay.
 5 A. And then I talk about, for example, you
 6 know, the 10 to 20 percent estimate, and I also
 7 talk about the 0 percent estimates that Andrade
 8 and Kaplan get in their study.
 9 Q. Okay. So to the extent you did any
 10 selecting, it was of methodologies that you viewed
 11 as able to be harmonized with your theory of
 12 damages?
 13 A. Correct.
 14 Q. Can I just ask you in that same sentence
 15 that we started off on, that second sentence of
 16 paragraph 12 where you're saying that the Andrade
 17 and Kaplan study "provides another potential
 18 measure of the expected cost to Marvel"? Why do
 19 you say that the Andrade and Kaplan study
 20 "provides a potential measure of expected costs"?
 21 I'm focusing now on "expected."
 22 A. I can see that the word "expected" there
 23 could be misconstrued because this application of
 24 Andrade and Kaplan still would assume that --
 25 would be based upon the certainty assumption and

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1 Robert W. Holthausen
 2 the sole causation assumption. So I'm using it in
 3 a different -- different term -- different way
 4 than I had used the word "expected" before, and I
 5 could see it could be misconstrued.
 6 Q. Is it your belief that the Andrade and
 7 Kaplan study is trying to measure expectations as
 8 to cost of distress rather than the actual cost of
 9 distress?
 10 A. No. They're trying to measure actual
 11 cost of distress.
 12 Q. Okay. The next sentence in paragraph
 13 12, you refer to a different time interval. You
 14 note that in another estimate within the Andrade
 15 and Kaplan study, they measure from two months
 16 prior to a highly leveraged transaction to a point
 17 in time immediately after the resolution of
 18 distress. Do you see that?
 19 A. Right.
 20 Q. Just the next sentence?
 21 A. Yes.
 22 Q. Did you make any effort to apply that
 23 measurement to Marvel?
 24 A. Yes. I talk about what the financial
 25 distress costs would be if you apply that measure

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1 Robert W. Holthausen
 2 to Marvel.
 3 Q. Where is the --
 4 A. Well, I apply what the effect of the
 5 holding company notes would be to Marvel under the
 6 assumption that the holding company notes force
 7 Marvel to become a highly levered firm.
 8 Q. Where is that?
 9 A. Where is what?
 10 Q. What you just said. You say that you
 11 apply it. Where is it that you apply it?
 12 A. Well, all I do is, I talk about. I
 13 apply it in the sense of when they look at this,
 14 they report from the time prior to the highly
 15 levered transaction to post-resolution of distress
 16 that the capital earns positive returns. Point
 17 estimates and none of the returns are
 18 significantly different from zero. So applying
 19 that would indicate that, if you take the view
 20 that Mr. Baliban does, that the indenture
 21 covenants caused Marvel to become a highly levered
 22 firm, this would suggest -- this estimate here
 23 suggests that the cost would be zero.
 24 Q. Did you look at the actual difference in
 25 enterprise value if you applied that to the

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1 Robert W. Holthausen
 2 historical facts?
 3 A. I don't understand the question.
 4 Q. Did you try to determine the difference
 5 in enterprise value from Marvel two months prior
 6 to a note issuance, a parent company note issuance
 7 to post-bankruptcy?
 8 A. For what purpose? The point here is
 9 that -- what they're saying is that the returns
 10 are zero to the capital earned. Okay? Their
 11 point estimates are positive, and they're
 12 insignificantly different from zero in a
 13 statistical test.
 14 Q. Yeah. And I'm just asking you if you
 15 did that -- if you used that time interval and
 16 applied the time interval to Marvel in a way -- I
 17 understand what you're talking about with the
 18 study. I'm just asking you whether you used that
 19 time interval and applied it to Marvel.
 20 A. Well, what I conclude from this is,
 21 here's another measure out of Andrade and Kaplan,
 22 and this measure out of Andrade and Kaplan would
 23 give you zero economic harm.
 24 Q. I understand.
 25 A. Okay.

30 (Pages 114 to 117)

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1 Robert W. Holthausen
 2 Kaplan, their 10 to 20 percent cost of financial
 3 distress, they talk about it over and over again
 4 as it being an upper bound because it's mixing --
 5 even in that sample, which they tried not to get
 6 any economic distress in, it already has economic
 7 distress. We don't want to measure economic
 8 distress. We want to measure financial distress.
 9 We want to measure something that was caused by
 10 the capital structure under the assumption that
 11 the indenture covenant notes caused the capital
 12 structure to be highly levered.
 13 Q. What do Andrade and Kaplan find for
 14 companies that suffer from both economic and
 15 financial distress?
 16 A. You mean the shock sample?
 17 Q. Correct.
 18 A. Well, we can look it up, but it's not
 19 relevant because what they're saying is that that
 20 mixes in the economic distress, and we're trying
 21 to measure the financial distress.
 22 Q. If Marvel, in fact, suffered from
 23 economic distress, how is that not a relevant
 24 sample?
 25 A. Because the economic distress that

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1 Robert W. Holthausen
 2 Marvel suffered had nothing to do with the
 3 indenture company notes. The reason that it
 4 suffered economic distress was because the comic
 5 book business turned down, the sticker business
 6 turned down, they all turned down. And we're
 7 trying to measure financial distress costs here,
 8 not economic distress.
 9 Q. Okay.
 10 MR. GOLDWATER: Do you want to break for
 11 lunch now?
 12 MR. ALLINGHAM: Sure.
 13 THE VIDEOGRAPHER: Standby. The time
 14 now is 12:54 p.m., and we're going off the record.
 15 (There is a luncheon recess taken.)
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1 Robert W. Holthausen
 2 AFTERNOON SESSION
 3 THE VIDEOGRAPHER: The time now is 1:37
 4 p.m., and we're back on the record.
 5 BY MR. GOLDWATER:
 6 Q. Mr. Holthausen, would you please take a
 7 look at paragraph 16 of Holthausen Exhibit 1? Do
 8 you see in the very first sentence of paragraph
 9 16, you state that "The probability of financial
 10 distress for any scenario is derived from an
 11 option model"?
 12 A. Correct.
 13 Q. Okay. What definition of "financial
 14 distress" are you now using in paragraph 16?
 15 A. The definition that the model uses is
 16 whether the value of the assets will fall below
 17 the value of the debt.
 18 Q. When you refer to "the model," what is
 19 it you're talking about?
 20 A. This option model that's in the
 21 Hillegeist, Keating, Cram, and Lundsted paper.
 22 Q. That's the paper referenced in footnote
 23 9 of your report, Holthausen-1?
 24 A. Correct.
 25 Q. And in that report they refer to what

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1 Robert W. Holthausen
 2 you just described as the value of the assets
 3 falling below the value of the debt as bankruptcy.
 4 Is that correct?
 5 A. They use that to estimate the
 6 probability of financial distress, right. So, in
 7 other words, if the assets are -- the value of the
 8 assets is way above the value of the debt, then
 9 there will be no financial distress at the time
 10 that the debt has to be repaid.
 11 Q. I'm just asking you a question. When --
 12 within that study that you reference in footnote 9
 13 of your report, how do they define "bankruptcy"?
 14 Is it the same -- is it what you just said, the
 15 value of the assets falling below the value of the
 16 debt at a given point in time?
 17 A. Correct.
 18 Q. And are you using their definition of
 19 "bankruptcy" as a proxy for financial distress in
 20 your report?
 21 A. Well, what comes out of the model is
 22 actually a probability of financial distress, so
 23 I'm using the probability that comes out of the
 24 model. And the probability is estimating: What
 25 is the likelihood that the value of the assets

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1 Robert W. Holthausen
 2 will fall below the value of the debt?
 3 Q. Will I see the words "financial
 4 distress" in the article assessing the probability
 5 of bankruptcy?
 6 A. No. I think they talk about it as
 7 bankruptcy.
 8 Q. Okay.
 9 A. They may talk about financial distress,
 10 but I don't remember.
 11 Q. Okay. And when you talk about financial
 12 distress in paragraph 16 and, I assume, the
 13 following analyses, you are talking about
 14 bankruptcy as defined in the
 15 assessing-the-probability-of-bankruptcy study?
 16 MR. ALLINGHAM: Object to the form of
 17 the question.
 18 Q. I can rephrase to meet the objection.
 19 When you refer to "financial distress" in
 20 paragraph 16 and thereafter, what are you
 21 referring to?
 22 MR. ALLINGHAM: I still object to the
 23 form of the question. Sorry.
 24 Q. Are you referring to the -- when you
 25 refer to "financial distress," are you referring

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1 Robert W. Holthausen
 2 A. Well, if the value of the assets far
 3 exceeds the value of the debt, then it's unlikely
 4 that the firm is experiencing any financial
 5 distress. When the value of those assets falls
 6 well below the value of the debt, then it's highly
 7 likely the firm is in a distressed situation, and
 8 at that point the equity holders may just choose
 9 to let the debt holders have the firm.
 10 Q. So this is a model, this
 11 assessing-the-probability-of-bankruptcy model,
 12 where all assets are equivalent regardless of
 13 their liquidity?
 14 A. The model makes -- yeah, the model makes
 15 that assumption, yes.
 16 Q. And all the liabilities are equivalent
 17 regardless of the maturity or time when they're
 18 due in reality?
 19 A. Well, not the way we estimate the model.
 20 Q. Is there actually a calculation you
 21 could perform that could translate the
 22 financial -- the likelihood of financial distress
 23 as used by Andrade and Kaplan into the probability
 24 of bankruptcy as used in the
 25 assessing-the-probability-of-bankruptcy study?

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1 Robert W. Holthausen
 2 to how the authors of the
 3 assessing-the-probability-of-bankruptcy article
 4 define "bankruptcy"?
 5 A. I'm referring to the probability that
 6 the value of the assets will fall below the value
 7 of the debt.
 8 Q. Okay. So that's a different definition
 9 of "financial distress" than, for example, the
 10 authors of the Andrade and Kaplan study use?
 11 A. They're somewhat different, yes.
 12 Q. And why are you relying on an article
 13 that addresses probabilities of bankruptcy?
 14 A. Because the likelihood of financial
 15 distress is going to be a function of what those
 16 values of the assets are relative to the value of
 17 the debt. And so what we're doing here is, we're
 18 using this as an estimate of that probability.
 19 Q. When you say that "The likelihood of
 20 distress is a function of assets versus debt," in
 21 what -- in what way -- what is the function?
 22 A. What is the functional form?
 23 Q. I'm not -- how is the likelihood of
 24 distress a function of the value of assets versus
 25 the value of debts?

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1 Robert W. Holthausen
 2 A. Say again.
 3 Q. Is there actually a calculation one
 4 could do to translate the probability of financial
 5 distress that you extract from Andrade and Kaplan
 6 and conform it to assessing the probability of
 7 bankruptcy as used in that study?
 8 A. No. I think they're very related to one
 9 another. And all we're doing here is, we're
 10 assessing the difference between two
 11 probabilities.
 12 Q. Okay. A company can be in financial
 13 distress without being in bankruptcy. Isn't that
 14 right?
 15 A. It's conceivable that a company could be
 16 in financial -- in some kind of financial distress
 17 without actually having gone into bankruptcy.
 18 Q. And a company can be in bankruptcy
 19 without being in financial distress. Isn't that
 20 right?
 21 A. Both of those things can happen. That's
 22 correct.
 23 Q. Are you assuming that the injury that
 24 Marvel would sustain from the probability of a
 25 bankruptcy is the injuries that would flow from

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1 Robert W. Holthausen
 2 filing a bankruptcy petition? Let me just ask you
 3 in general.
 4 What injuries is it that you think Marvel
 5 would sustain from filing a bankruptcy petition?
 6 A. I'm looking at what the injury is
 7 associated with the financial distress cost as
 8 estimated by Andrade and Kaplan. And I'm using as
 9 an approximation for the probability of financial
 10 distress the bankruptcy probability. And more
 11 particularly, what I'm doing is, I'm using the
 12 change in that probability of bankruptcy as a
 13 proxy for the change in the probability of
 14 financial distress.
 15 Q. I have a very much smaller question,
 16 which is: What injuries would Marvel sustain from
 17 filing a bankruptcy petition?
 18 A. I did not analyze that.
 19 Q. What injuries would Marvel sustain from
 20 incurring a period of financial distress?
 21 A. The estimates of the injuries from
 22 financial distress come from the Andrade and
 23 Kaplan paper.
 24 Q. Right. And qualitatively, do you happen
 25 to know what those injuries are?

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1 Robert W. Holthausen
 2 A. Well, they can be a lot of different
 3 things. They can be customers deciding, you know,
 4 that they no longer want to enter into contracts
 5 with them. It may be that they might not be able
 6 to license products because people don't know if
 7 they're going to be around.
 8 Q. And do you know the period of time in
 9 which Marvel would sustain injuries from financial
 10 distress?
 11 A. The period of time? I don't understand
 12 your question.
 13 Q. Over what period of time Marvel would
 14 sustain injury from financial distress?
 15 A. It would depend upon how long they were
 16 in financial distress, I presume.
 17 Q. So you don't know how long they would
 18 sustain injury pre-bankruptcy petition if they
 19 were in financial distress versus post-bankruptcy
 20 petition, I take it?
 21 A. No.
 22 Q. Okay. Do you believe that an increase
 23 in the probability of bankruptcy is the only
 24 injury that Marvel could sustain from financial
 25 distress?

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1 Robert W. Holthausen
 2 A. I don't really understand the question.
 3 What I'm doing to estimate the cost of financial
 4 distress is the estimates from Andrade and Kaplan
 5 in conjunction with the change in the probability
 6 that they're going to experience financial
 7 distress.
 8 Q. Have you tried to measure the extent of
 9 an injury from financial distress other than the
 10 incremental probability of bankruptcy as of
 11 February 15, 1994?
 12 A. Well, it's the incremental probability
 13 of bankruptcy in conjunction with the estimates
 14 from Andrade and Kaplan.
 15 Q. What is in conjunction with the
 16 estimates from Andrade and Kaplan adding? I'm
 17 missing that. Have you tried to measure the
 18 extent of any -- obviously you tried to measure
 19 the extent of injury from an incremental
 20 probability of bankruptcy as of February 15, 1994.
 21 Do we agree on that?
 22 A. Well, the injury isn't just the change
 23 in the probability. You have to multiply the
 24 change in the probability times the cost.
 25 Q. Okay.

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1 Robert W. Holthausen
 2 A. And that's where the Andrade and Kaplan
 3 study comes in. That's where the cost comes in.
 4 Q. And have you tried to measure the extent
 5 of any injury from financial distress other than
 6 that incremental change in probabilities?
 7 MR. ALLINGHAM: I object to the form of
 8 the question.
 9 A. Again, it's in conjunction with the
 10 Andrade and Kaplan study. It's not just the
 11 change in the probability.
 12 Q. Okay. Multiplied by whatever figure you
 13 derived from Andrade and Kaplan?
 14 A. Correct.
 15 Q. And have you tried to do -- measure the
 16 extent of an injury other than that multiplication
 17 calculation which is, you know, the one you just
 18 told me?
 19 A. Well, the only other estimate I have of
 20 injury in the paper has to do with the price
 21 response to the October 17 announcement. But,
 22 again, that's an ex-post measure of damage, not an
 23 ex-ante measure of damage.
 24 Q. Okay. And other than what you've just
 25 told me, is there anything else you've tried to

34 (Pages 130 to 133)

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1 Robert W. Holthausen
 2 measure?
 3 A. No.
 4 Q. By the way, does the -- when assessing
 5 the probability of bankruptcy, I assume that's a
 6 probability of bankruptcy on a given date as
 7 opposed to a period of time?
 8 A. It's the -- the way it's measured in
 9 this paper, it's: What's the probability that the
 10 firm would have experienced bankruptcy by the due
 11 date of, in my case, the Marvel III notes?
 12 Q. Okay. And how do you go about
 13 calculating the probability of bankruptcy?
 14 A. Well, you use this option model. And if
 15 we turn to one of the exhibits, we can walk
 16 through it, if you want. Well, I guess we can
 17 start with Exhibit 4.
 18 Q. Okay. What are the inputs to your
 19 methodology for assessing the probability of
 20 bankruptcy?
 21 A. The inputs vary a little bit, so we have
 22 to talk about a particular scenario, so can we
 23 talk about without the Marvel III notes?
 24 Q. Okay.
 25 A. Well, the inputs then are the face value

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1 Robert W. Holthausen
 2 of the zero-coupon-equivalent liabilities, which
 3 basically is saying, "Let's take the liabilities
 4 prior to the time of the Marvel III notes," and
 5 let's assume that they were all zero coupon
 6 liabilities, so the interest just accrued on them.
 7 We then take the years to maturity on the
 8 Marvel III notes, which is four years. We
 9 estimate the equity volatility of Marvel, which is
 10 around 48.5 percent. We estimate the risk-free
 11 rate over the four years of the Marvel III notes.
 12 And we calculate the market value of the equity of
 13 Marvel as of February 15, '94, when the Marvel III
 14 notes were issued.
 15 Q. Okay. I see in your note to equity
 16 volatility, you state that you derive your equity
 17 figure "from the standard deviation of daily
 18 Marvel stock returns over the year prior to
 19 February 15, 1994"?
 20 A. Correct.
 21 Q. And the sentence goes on?
 22 A. Right.
 23 Q. Is that what's commonly known as a
 24 "historical volatility"?
 25 A. Yes, it is.

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1 Robert W. Holthausen
 2 Q. And why do you choose to use historical
 3 volatility?
 4 A. It's the basis on which the Hillegeist
 5 paper assessed the probability of bankruptcy and
 6 showed it was better than the other models.
 7 Q. Showed it was better than what other
 8 models?
 9 A. Well, they make a comparison of this
 10 option model against something called a "Z-score
 11 model," another one called the "Olson model."
 12 Q. Aren't those accounting-based
 13 methodologies?
 14 A. Those are primarily accounting-based
 15 methodologies, yes.
 16 Q. So those are not options-based
 17 methodologies, if I'm understanding?
 18 A. They are not, right.
 19 Q. So there wouldn't be a volatility figure
 20 in the accounting-based model?
 21 A. That is correct.
 22 Q. So does the study actually tell you to
 23 apply historical volatility as distinguished from
 24 implied volatility?
 25 A. They base their measures on the

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1 Robert W. Holthausen
 2 historical volatilities and show that it gives you
 3 much more accurate predictions than either the
 4 accounting-based models.
 5 Q. Is there actually a discussion within
 6 the Hillegeist article as to whether to use
 7 historical or implied volatility?
 8 A. I don't remember that there was any
 9 discussion about implied volatilities. There may
 10 have been. I just don't remember.
 11 Q. Okay. And are you saying that you
 12 actually saw them applying historical volatility?
 13 A. They say they used historical
 14 volatilities.
 15 Q. And I take it you don't know why they
 16 used historical volatilities?
 17 A. Well, it's a fairly common thing to do.
 18 Q. Right. Now, you're trying to assess a
 19 future probability of bankruptcy. Isn't that
 20 right?
 21 A. Correct.
 22 Q. Okay. Don't you think it's more
 23 appropriate to use a forward-looking volatility
 24 measure?
 25 A. Sometimes those forward-looking

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1 Robert W. Holthausen
 2 volatility measures give you all different kinds
 3 of point estimates so that -- we're trying to
 4 measure what the volatility over a four-year
 5 period. Those implied measures are likely to give
 6 me a volatility estimate over three months or six
 7 months, something like that.
 8 Q. So was it an ease-of-computation
 9 consideration that led you to use historical
 10 volatility?
 11 A. I was trying to be consistent with the
 12 paper because the paper shows that this method
 13 dominates the other methods conditional on this
 14 procedure.
 15 Q. Okay. You mentioned a -- I'm sorry.
 16 You were telling me the inputs that you used
 17 and, I don't think you had gotten up to outputs
 18 because I interrupted you. Please go head.
 19 A. I know I got as far -- I got as far as
 20 the inputs. I think that's all you asked me.
 21 Q. Okay. What were the outputs?
 22 A. Well, the outputs -- from that, you can
 23 derive what the asset value and the asset
 24 volatility are as well as what the probability of
 25 bankruptcy is.

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1 Robert W. Holthausen
 2 Q. And that is the probability that assets
 3 will be less than debt on four years from whatever
 4 date you pick as your starting point?
 5 A. Correct.
 6 Q. Can you tell me -- in your note to --
 7 note No. 8 under "Notes and Sources" on Exhibit 4
 8 of your report, there's a sentence in note 8 that
 9 says, "Instead of the estimated asset return, I
 10 used the risk-free rate in four."
 11 A. Right.
 12 Q. The risk-free rate is one of the inputs?
 13 A. Yes.
 14 Q. And why do you use the estimated asset
 15 return instead of -- I'm sorry.
 16 Why do you use the risk-free rate instead of
 17 the estimated asset return?
 18 A. Well, what they do in the paper is, they
 19 use the historical -- the historical realized
 20 return on the assets. And sometimes that winds up
 21 being negative. And if it's negative, then they
 22 use the risk-free rate because you wouldn't expect
 23 assets to be priced to yield a negative return.
 24 The problem that you can get into when you use the
 25 estimated asset return is that if the historical

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1 Robert W. Holthausen
 2 estimated asset return has been high, then the
 3 probability of bankruptcy will be zero because
 4 using the historical number basically presumes
 5 that you'll continue to get that high estimated
 6 asset return. In Marvel's case, if you use the
 7 historical estimated asset return, you get a
 8 measure of zero financial distress cost no matter
 9 what you do. And so using the risk-free rate will
 10 provide some estimate of financial distress costs.
 11 Q. So it wasn't that the typical reason
 12 that would drive you to use the risk-free rate,
 13 that asset returns are negative. It was the
 14 opposite end of the spectrum?
 15 A. In this particular --
 16 MR. ALLINGHAM: Object to the form of
 17 the question.
 18 A. In this particular case, yes, it was not
 19 that asset returns were negative. It was asset
 20 returns were so high, there would be no likelihood
 21 of distress from the model.
 22 Q. And did that give you any pause or
 23 concern as to whether that was a valid model to be
 24 using?
 25 A. No. In fact, what this would do is, it

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1 Robert W. Holthausen
 2 would increase the probability of financial
 3 distress, so, if anything, it would increase the
 4 cost of financial distress.
 5 Q. No. I understand what you did. I'm
 6 saying: Did you have any concern about whether
 7 the model was an appropriate model?
 8 A. No, no. The model is used a lot by a
 9 lot of people.
 10 Q. Had you applied this methodology before?
 11 A. I talk about it in class.
 12 Q. Which class is that?
 13 A. My corporate valuation class.
 14 Q. Okay. I think you said other people use
 15 this methodology?
 16 A. Yeah, use a similar methodology, yes.
 17 Q. Oh. Who is it who uses a similar
 18 methodology?
 19 A. KMV, for example. KMV was bought by
 20 Moody's.
 21 Q. Do you actually know the methodology
 22 that KMV uses?
 23 A. You can't know all of it because some of
 24 it is proprietary. So we know parts of it, and
 25 parts of it are consistent with this, but then

36 (Pages 138 to 141)

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1 Robert W. Holthausen
 2 they don't tell you everything that you do.
 3 Q. So you know that KMV uses a model in
 4 which -- parts of which are similar to the
 5 Hillegeist model?
 6 A. Correct.
 7 Q. Do you know anyone else who uses it, or
 8 parts of it, I guess?
 9 A. There's a corporation called "LLC" that
 10 uses it. KMV sold their products to lots of banks
 11 who examine long portfolios and things like that
 12 using it, so it's a commercial product that's
 13 sold.
 14 Q. KMV sold its proprietary product?
 15 A. Correct.
 16 Q. Okay. I'm talking about just this
 17 Hillegeist model. Is there anyone who uses that?
 18 A. I know that Hillegeist has been
 19 approached by hedge funds and banks. I don't know
 20 whether any of them were ultimately implemented or
 21 not, but a lot of them were playing around with
 22 it.
 23 Q. So as you sit here, do you know if
 24 anyone is using the Hillegeist model?
 25 A. The Hillegeist version?

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1 Robert W. Holthausen
 2 Q. The Hillegeist version.
 3 A. I mean, it's derived from the same
 4 theory as what KMV uses and LLC and all the
 5 others, but the exact form of the Hillegeist
 6 model, I can't tell you.
 7 Q. Okay. And had you calculated
 8 probabilities of bankruptcy for a professional or
 9 academic purposes before this case?
 10 A. Probabilities? No.
 11 Q. This was your first occasion to apply --
 12 A. Well, for academic purposes, yeah. In
 13 my class I have, yes. I'm sorry. I was thinking
 14 professional.
 15 Q. So you had applied the Hillegeist
 16 version in class?
 17 A. We talk about it in class, yes. We talk
 18 about the other models, too. We talk about the
 19 Olson model. We talk about the Altman model.
 20 Q. Okay. I don't know if I'm getting hung
 21 up on semantics or what. When you say you talk
 22 about it, do you -- have you applied the model to
 23 any real world situation as opposed to talking
 24 about models?
 25 A. Well, we come up with examples, and we

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1 Robert W. Holthausen
 2 teach the students what the inputs are and how the
 3 model works.
 4 Q. Okay. Going back to your Exhibit 4, how
 5 did you pick four as the years to maturity?
 6 A. That was the years on the Marvel III
 7 notes.
 8 Q. And why did you pick February 15, 1994,
 9 as the date on which to assess probabilities of
 10 bankruptcy?
 11 A. That was the date that the Marvel III
 12 notes were issued.
 13 Q. I think you mentioned that you also have
 14 a panel that discusses the application of your
 15 model with the Marvel III notes. Can you tell me
 16 about that, in particular, whether it's different
 17 in some way?
 18 A. Well, in those -- I run two scenarios
 19 where you make an assumption about -- that Marvel
 20 was going to have to issue -- I make the
 21 assumption that the indenture company -- the
 22 holding notes caused Marvel to have to increase
 23 its leverage. And so then the issue is: What
 24 would have been the expectation about the amount
 25 of leverage that Marvel might have had -- might

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1 Robert W. Holthausen
 2 have had to issue, given the Marvel III notes
 3 under the assumption that it was going to cause
 4 them to have to issue debt? So I look at three
 5 scenarios. The first scenario is just to see what
 6 analysts were saying about how much debt Marvel
 7 was going to issue, and that's not in this table.
 8 That's in the text. And the analysts were saying
 9 after the issuance of the Marvel III notes that
 10 they actually were going to retire debt, that they
 11 were going to pay down debt. If they paid down
 12 debt, then there's no increase in the financial
 13 distress costs in the probability of distress, so
 14 there's no economic harm.
 15 Q. Okay. And if I look at your calculation
 16 with the Marvel III notes, I see one -- the equity
 17 volatility, there was an input without the notes,
 18 there was an output with the notes.
 19 A. Correct.
 20 Q. And why is that?
 21 A. Well, one of the things that the equity
 22 volatility allows -- if you look over where you
 23 have the without the Marvel II notes, one of the
 24 things that you can figure out from applying the
 25 model is what the asset volatility is. So now I'm

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1 Robert W. Holthausen
 2 in February of 1994 in order to see what the
 3 result would be?
 4 A. I think I alluded to this before. I
 5 said I did some sensitivity analysis. So, for
 6 example, in this particular case we hold the rate
 7 of interest constant at 6 percent even though
 8 we're increasing the amount of debt. One might
 9 argue that the cost of debt would go up a little
 10 bit if you increase the amount of leverage in the
 11 firm, so we ran scenarios at 7 and 8 percent,
 12 things like that.
 13 Q. Before you came to this -- before you
 14 decided that you should use expected costs of
 15 financial distress as distinguished from actual
 16 costs of financial distress, did you consider any
 17 other methods for measuring harm?
 18 A. The only other measure that you might be
 19 able to use for measuring harm would be to look at
 20 price responses on the days in which, for example,
 21 the Marvel III notes were issued or something like
 22 that. So, in other words, on the date on which
 23 something occurred -- right? -- you can see what
 24 the price response is on those days.
 25 Q. But you didn't do any calculation of

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1 Robert W. Holthausen
 2 Q. What are you referring to here by the
 3 "no-shock sample"? Is that the same as the
 4 Andrade and Kaplan --
 5 A. Yeah, that is the Andrade and Kaplan
 6 no-shock sample.
 7 Q. And why are you showing a no-shock
 8 sample?
 9 A. For the same reasons we talked about
 10 before, that Andrade and Kaplan are worried about
 11 in their paper that the 10 to 20 percent estimates
 12 that they get are an upper bound because they
 13 believe that that mixes economic -- those
 14 estimates mix the effect of economic distress and
 15 financial distress.
 16 Q. And did you do any calculation --
 17 perform any calculation using the Andrade Kaplan
 18 results for shock companies?
 19 A. No.
 20 Q. Had you considered doing that?
 21 A. No.
 22 Q. Can you explain to me what note 5 under
 23 "Notes and Sources" in Exhibit 5 means? Your
 24 table says, "The average cost of financial
 25 distress in percentage is zero," but then you have

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1 Robert W. Holthausen
 2 what actual injuries were sustained in 1995 or
 3 1996?
 4 A. Again, I estimated the October 17 date
 5 that we talked about.
 6 Q. Other than that material.
 7 A. Yes.
 8 Q. Okay. Could you take a look at
 9 Exhibit 5 to Holthausen Exhibit 1, please? And
 10 what does that show?
 11 A. Here I'm estimating what the costs of
 12 financial distress are, the expected cost of
 13 financial distress, the expected incremental cost
 14 of financial distress, to be more precise, which
 15 is a function of what the incremental probability
 16 of financial distress is in conjunction with, in
 17 panel A, the average of the 10 and 20 percent that
 18 comes out of Andrade and Kaplan, and in panel B
 19 the estimated cost of financial distress
 20 associated with the no-shock sample.
 21 Q. Why --
 22 A. I'm sorry.
 23 Q. I'm sorry. Go ahead, please.
 24 A. And I show that for scenario 2 and
 25 scenario 3.

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1 Robert W. Holthausen
 2 some positive numbers in note 5, and I'm not
 3 understanding how the positive numbers yield an
 4 average of zero.
 5 A. Oh. Well, that's -- those are the
 6 results that come out of their study, which
 7 indicates that there would be no cost associated
 8 with financial distress.
 9 Q. Oh. You're saying these are showing
 10 positive --
 11 A. They're showing positive --
 12 Q. -- financial distress costs?
 13 A. Well, that's what comes out of their
 14 study, and so they infer from that that the
 15 financial distress is zero.
 16 Q. So that's not your calculation; that's
 17 theirs?
 18 A. The 5.6 and the 31.2?
 19 Q. Correct.
 20 A. Yes.
 21 Q. Professor Holthausen, was Marvel's
 22 strategy to grow by acquisition relevant to its
 23 likelihood of financial distress?
 24 A. Well, growing by acquisition doesn't
 25 lead you to financial distress.

39 (Pages 150 to 153)

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1 Robert W. Holthausen
 2 Q. Is it relevant to its likelihood of
 3 financial distress?
 4 A. It would depend upon how you finance
 5 yourself.
 6 Q. So is Marvel's acquisition strategy
 7 taken into account at all in your methodology that
 8 you take from the Hillegeist study?
 9 A. Is it's which strategy? Its acquisition
 10 strategy?
 11 Q. Yes.
 12 A. No.
 13 Q. So under the Hillegeist model as applied
 14 by you, all other factors equal, a company which
 15 has plans to make acquisitions is just as likely
 16 to suffer financial distress as a company without
 17 acquisition plans?
 18 A. Well, except that it might affect the
 19 inputs into the model, such as equity volatility
 20 or something like that, or the asset volatility.
 21 Q. If the plans are known on the date that
 22 you pick as your start date?
 23 A. Yes.
 24 Q. And is Marvel's financing strategy
 25 relevant to its likelihood of financial distress?

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1 Robert W. Holthausen
 2 A. Sure. How it chooses to finance itself
 3 will affect the probability of financial distress.
 4 Q. So is Marvel's financing strategy going
 5 forward from February 15, 1994, factored into your
 6 model in some way?
 7 A. Well, what I presume here in scenarios 2
 8 and 3 is that they're actually going to increase
 9 the amount of debt that they have. And I look an
 10 ex-ante calculation about what's sort of the
 11 maximum amount debt that you might infer that they
 12 would be able to issue at that point in time.
 13 Q. Why is it you're not using their actual
 14 debt levels?
 15 A. Because this is an ex-ante calculation,
 16 nobody knew how many acquisitions they were going
 17 to do, nobody knew how much debt they would take
 18 on ultimately. This has to be a calculation based
 19 upon some expectation at the time that the holding
 20 company notes are issued.
 21 Q. And that all goes back to the
 22 fundamental point that you mentioned this morning
 23 about your view that you measured the expectations
 24 as of February 15, 1994?
 25 A. Correct.

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1 Robert W. Holthausen
 2 Q. Is the impact of the indenture covenants
 3 on Marvel after February 15, 1994, relevant to its
 4 likelihood of financial distress?
 5 A. Well, what this calculation presumes is
 6 that the indenture covenants force Marvel to take
 7 on additional debt, and so this calculation is
 8 based on that presumption, and then looks at the
 9 increase in debt which would have been feasible at
 10 the time, given the Marvel credit agreements and
 11 some projection about its EBITDA.
 12 Q. Okay. And is any actual impact of the
 13 indenture covenants factored into the model?
 14 A. Well, actual -- I was asked to assume
 15 that the indenture covenants caused Marvel to
 16 increase the amount of debt, so that's the extent
 17 to which the indenture covenants affect
 18 calculation here because it's an assumption that
 19 the debt levels will go up because of the
 20 indenture covenants.
 21 Q. Did you assess the probability of
 22 bankruptcy for any date other than February 15,
 23 1994?
 24 A. It's the probability that by the due
 25 date of the March -- you're standing at

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1 Robert W. Holthausen
 2 February 15, 1994. You have a certain amount of
 3 liabilities. What is the likelihood that you'll
 4 be bankrupt in the period between then and when
 5 the Marvel notes are due?
 6 Q. I can see you did that. My question is
 7 simply whether you made that assessment or
 8 calculation for any date other than February 15.
 9 A. Right. My point is, it goes to the end
 10 of the due date of the Marvel III notes.
 11 Q. I'm not being clear. It's probably my
 12 fault.
 13 Did you pick a start date other than
 14 February 15, 1994?
 15 A. No.
 16 Q. So the one and only scenario -- or all
 17 the scenarios you ran assumed February 15, 1994,
 18 as the start date?
 19 A. Correct, because that was the date of
 20 the Marvel III notes. And Mr. Baliban said that
 21 as far as he was concerned, that was where all the
 22 harm came from, the Marvel III notes.
 23 Q. Okay. Can you look at paragraph 18 of
 24 Holthausen Exhibit 1, please? And this is talking
 25 about the various scenarios that you described to

40 (Pages 154 to 157)

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1 Robert W. Holthausen
 2 me?
 3 A. Uh-huh.
 4 Q. Your scenario 1 is the expectation of
 5 analysts about the amount of debt that Marvel
 6 would have subsequent to the issuance of the
 7 Marvel III notes?
 8 A. Uh-huh.
 9 Q. And why did you hypothesize that
 10 scenario?
 11 A. Because, again, it's an expectation of
 12 the future debt level, so these are analysts who
 13 were following the firm. They've read the 10Ks.
 14 They've talked to management. And so the issue
 15 is: What were they forecasting about the amount
 16 of debt that Marvel was going to take on?
 17 Q. Were you assuming that the expectations
 18 of an analyst about the amount of debt that Marvel
 19 would take on were consistent with Marvel's own
 20 plans?
 21 A. Again, I'm trying to calculate what an
 22 expected value is. And one of the ways to do that
 23 is to use information about expectations. So this
 24 is one of the scenarios I looked at because it
 25 reflects analysts' expectations of what is going

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1 Robert W. Holthausen
 2 to occur.
 3 Q. I guess that's really my question, is:
 4 Why do you take analysts' expectation rather than
 5 for example MacAndrews & Forbes' expectations?
 6 A. I don't have any data about MacAndrews &
 7 Forbes' expectations. If I did, I could rerun the
 8 model.
 9 Q. Sure. Why do you not use the
 10 expectations of the management of Marvel?
 11 A. I don't have any data from the
 12 management of Marvel about how much debt they were
 13 going to issue.
 14 Q. So it's the availability of data that is
 15 a factor in constructing these scenarios?
 16 A. Correct.
 17 MR. ALLINGHAM: Object to the form of
 18 the question.
 19 Q. Okay. You mention in, I think, the next
 20 paragraph, 19, and I think you told me this
 21 before, that after issuance of the Marvel III
 22 notes, analysts expected Marvel to reduce its debt
 23 level?
 24 A. Yes.
 25 Q. And are the analyst reports that you

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1 Robert W. Holthausen
 2 looked at just the once you list in paragraph 19,
 3 or are there others?
 4 A. No. Those are the ones I looked at.
 5 Q. Okay. And what was the time frame of
 6 the analyst reports you looked at?
 7 A. I was trying to find something
 8 reasonably close to when the Marvel III notes were
 9 issued.
 10 Q. I'm sorry. Go ahead.
 11 A. That's it.
 12 Q. The last one you cite was on July 21,
 13 1994?
 14 A. Correct.
 15 Q. Okay. And was there any particular
 16 reason you stopped at that date?
 17 A. No. I was just trying to -- again, I
 18 was just trying to find things that were, you
 19 know, consistent with the time period when the
 20 Marvel III notes were issued.
 21 Q. Is there a reason you didn't look at
 22 reports from August of 1994 in particular?
 23 A. No.
 24 Q. So if Marvel made a huge acquisition,
 25 that would just be coincidence?

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1 Robert W. Holthausen
 2 A. Yes. Well, I'm trying to figure out
 3 what were the expectations at the time these notes
 4 were issued.
 5 Q. Do you think that Marvel's board didn't
 6 know that it was going to make an acquisition in
 7 August -- in July 21 of 1994?
 8 A. I don't know what the board knew. I
 9 have no personal knowledge of what the board knew.
 10 Q. Did you consider why analysts believed
 11 Marvel would reduce its debt after the Marvel III
 12 note issuance?
 13 A. No.
 14 Q. And did you consider why Marvel acted
 15 contrary to analyst expectations as of that time?
 16 A. No, I do not.
 17 Q. And did you consider whether it was in
 18 Marvel's best interest to finance acquisitions
 19 with bank debt rather than equity?
 20 A. No, I did not do an analysis of that.
 21 Q. Could you take a look at paragraph 20 of
 22 Holthausen Exhibit 1, please?
 23 A. Uh-huh.
 24 Q. Can you help me out here with
 25 understanding what you're doing in paragraph 20?

41 (Pages 158 to 161)

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1 Robert W. Holthausen
 2 Are you considering whether it was in Marvel's
 3 best interest – I'm sorry.
 4 Are you assuming that Marvel's own credit
 5 agreements would still have been in place had the
 6 holding company notes never been issued?
 7 A. No. I'm assuming that the Marvel – I'm
 8 just assuming that the Marvel credit agreements
 9 are in place.
 10 Q. With or without the holding company
 11 notes?
 12 A. With or without the holding company
 13 notes.
 14 Q. And do you think that it is a reasonable
 15 assumption to assume that the credit agreements
 16 would have been in place, absent the holding
 17 company notes?
 18 A. Yes.
 19 Q. And why is that?
 20 A. Because they had credit agreements
 21 before the holding company notes.
 22 Q. Could you please take a look at
 23 paragraph 24 of Holthausen Exhibit 1?
 24 A. Uh-huh.
 25 Q. Okay. You say that Mr. Baliban has to

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1 Robert W. Holthausen
 2 A. I'm sorry. You're going to have to
 3 repeat that again.
 4 Q. Sure. One of the assumptions you list
 5 in your paragraph 24 is, you say that
 6 "Mr. Baliban's estimate is not based on the
 7 expected cost of the indenture covenants at the
 8 time that those notes were issued."
 9 Do you see that? It's like the last
 10 sentence --
 11 A. Right.
 12 Q. – paragraph 24. I assume it's your
 13 view that the expected cost of the indenture
 14 covenants at the time the notes were issued is
 15 somehow relevant to Mr. Baliban's analysis of the
 16 damages to Marvel in November of 1996?
 17 A. Well, it depends on whether you want to
 18 do an ex-ante calculation or an ex-post
 19 calculation. If he wants to do an ex-post
 20 calculation, then he's got to obviously ignore the
 21 expectation piece. I don't even think doing an
 22 ex-post analysis, you can ignore the sole
 23 causation piece.
 24 Q. How is the expected cost of the
 25 indenture covenants – of the indenture covenants

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1 Robert W. Holthausen
 2 make a number of assumptions in order to use the
 3 decline in Marvel's stock price on November 12,
 4 1996, as a measure of the minimum harm to Marvel.
 5 Do you see that?
 6 A. Uh-huh.
 7 Q. Okay. Are all the assumptions you're
 8 saying he must be making listed in paragraph 24,
 9 or are there others that are not listed here?
 10 A. I believe that's all the assumptions.
 11 The second assumption incorporates two things.
 12 One is that there are many announcements that take
 13 place on that day, and the second is that I
 14 believe that the Andrews offer provides the market
 15 with information. So both of those are
 16 incorporated in that second assumption that no
 17 other value-relevant news comes out about Marvel.
 18 And it goes on to talk about the two assumptions,
 19 about the financial distress certainty and the
 20 sole causation assumption as well, right. So all
 21 those assumptions are there.
 22 Q. Is it your view that the expected cost
 23 of the indenture covenants at the time the notes
 24 were issue is relevant to Mr. Baliban's analysis
 25 of the damages to Marvel in November of 1996?

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1 Robert W. Holthausen
 2 at the time they were issued relevant to
 3 Mr. Baliban's analysis of a minimum damage level
 4 in November of 1996?
 5 A. I think I just answered that, but my
 6 point is that he believes that doing an ex-post
 7 analysis is an appropriate way to measure damages.
 8 I've said I think it has to be an ex-ante measure.
 9 Q. I'm with you so far.
 10 A. Okay. So if you use an ex-ante measure,
 11 then you have to take into consideration the
 12 expectation that it would occur at the time the
 13 notes are issued. He is doing an ex-post measure,
 14 so he doesn't take into consideration the
 15 expectation. My whole point is just back to the
 16 same thing, and that is that I think we should be
 17 doing an ex-ante measure, not an ex-post measure.
 18 Q. I see. So it's that fundamental point
 19 of departure between you and Mr. Baliban?
 20 A. It's the fundamental point of departure,
 21 correct.
 22 Q. Are you able to take his analysis of
 23 market impact in 1996 on its own terms and tell me
 24 whether the expected cost of the indenture
 25 covenants at the time they were issued has

42 (Pages 162 to 165)

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1 Robert W. Holthausen
 2 anything to do with that?
 3 A. I'm not sure what you mean, "on its own
 4 terms." Are you asking me if I wanted to do an
 5 ex-post analysis like his, do I have to take into
 6 consideration the expectation?
 7 Q. Yes.
 8 A. No, because he's assuming that it's
 9 certain that they will fail. So if you want to
 10 make the certainty assumption, then you don't have
 11 to take into consideration the expectation.
 12 Q. Okay. You mention in paragraph 24 and a
 13 little higher up in paragraph 24 that -- you say
 14 that "Mr. Baliban has to assume that November 12,
 15 1996, was the first time that the market knew that
 16 Mr. Perelman," P-e-r-e-l-m-a-n, "or
 17 Perelman-controlled entities would not provide
 18 Marvel with an equity infusion without a waiver of
 19 the indenture covenants from the holding company
 20 noteholders."
 21 Do you see that in paragraph 24?
 22 A. I'm sorry. I just found it.
 23 Q. Okay. Let me know when you're with me.
 24 You're with me?
 25 A. Uh-huh.

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 2 Q. Oh, okay. Is it your belief that that
 3 was not the case?
 4 A. It's my belief that is not the case.
 5 Q. And why is that?
 6 A. Because I believe the market found out
 7 prior to November 12 through the October 17
 8 announcement, and I believe that that's buttressed
 9 by the fact that the analysts were talking about
 10 it subsequent to October 17, but before
 11 November 12.
 12 Q. You believe that the market learned
 13 before November 12 that Mr. Perelman would not
 14 make an equity investment in Marvel unless the
 15 holding company noteholders waived the indenture
 16 covenants?
 17 A. Yes.
 18 Q. Okay. Let's take a look at the
 19 October 17 announcement.
 20 MR. GOLDWATER: Can I have this marked
 21 as Holthausen Exhibit 3, please?
 22 (Announcement dated October 17, 1996, is
 23 marked as Holthausen Exhibit 3 for
 24 Identification.)
 25 Q. Okay. I show you what's been marked as

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 2 Holthausen Exhibit 3 and ask you to please take a
 3 look at that.
 4 A. Okay.
 5 Q. Okay. Is that the October 17
 6 announcement that you were just referring to?
 7 A. Correct.
 8 Q. And what in that announcement would
 9 alert the market that Mr. Perelman would not make
 10 an equity investment in Marvel unless the holding
 11 company noteholders waived the indenture
 12 covenants?
 13 A. Well, I think there's two things in here
 14 that are talked about. One is the fact that
 15 there's going to have to be an agreement with the
 16 Marvel holding company noteholders and the Andrews
 17 Group on the terms of that purchase and the fact
 18 that the collateral that is in those is going to
 19 be substantially diluted, which is in the next
 20 paragraph. I think any reasonable inference from
 21 those things is that there's going to be
 22 substantial negotiations that are going to have to
 23 take place with the Marvel company bondholders,
 24 the holding company bondholders.
 25 Q. Okay. So you think the inference that

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 2 the market would take from this is that there's
 3 going to be a negotiation. A negotiation between
 4 who about what?
 5 A. I think there's going to be -- I think
 6 there's going to be a lot of negotiations. I
 7 think there's going to be negotiations with
 8 Marvel, the banks, with Andrews, and with the
 9 Marvel holding company bondholders. So -- and
 10 those were going to revolve around different
 11 things, in all likelihood, so that negotiation
 12 with the banks is going to be one thing, and
 13 negotiation with the noteholders is going to be
 14 something else.
 15 Q. And what's the "something else" that you
 16 see in the October 17 announcement?
 17 A. With the noteholders?
 18 Q. Yes.
 19 A. Well, I mean, the collateral is going to
 20 be substantially diluted. And so what that means
 21 is, the value of the collateral is going to fall
 22 substantially if this transaction goes through.
 23 Q. Anything else?
 24 A. And if it goes -- if the delusion is
 25 substantial enough, it's going to violate the

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 2 50 percent majority ownership rule. So it's going
 3 to depend on how substantial the delusion is, but
 4 I think it certainly puts the market on notice of
 5 that issue.
 6 Q. Does the October 17 announcement say
 7 anything about the indenture covenants?
 8 A. It does not say anything directly about
 9 the indenture covenants.
 10 Q. Now, in paragraph 29 of your report,
 11 Holthausen Exhibit 1, the sentence that carries
 12 over from page 17 to 18, you say, "It's not true
 13 that the market was unaware of the potential role
 14 of the holders of the holding company notes
 15 regarding an equity infusion from entities
 16 controlled by Mr. Perelman."
 17 Do you see that?
 18 A. Uh-huh.
 19 Q. What do you mean by "the potential role
 20 of the holders of the holding company notes"?
 21 A. Well, that they were going to have to be
 22 in agreement — they were going to have to
 23 negotiate with the Andrews Group, and they were
 24 going to have to agree to the terms with the
 25 Andrews Group about the delusion that's going to

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 2 take place.
 3 Q. Okay. The potential role was undefined,
 4 I take it?
 5 A. Well, I think I just defined it, but,
 6 yes. I mean, there could have been other things
 7 that they could be negotiating as well.
 8 Q. Okay. And the outcome of this
 9 negotiation could be good, bad, or indifferent.
 10 We just don't know?
 11 A. Yeah. I mean, anything could happen
 12 associated with that. That's correct.
 13 Q. Okay. And do you believe,
 14 Professor Holthausen — I think you've done some
 15 work in this area — that the specificity of the
 16 information in the announcement has a bearing on
 17 its market impact?
 18 A. What do you mean by "specificity" in
 19 this particular case?
 20 Q. The amount of information provided on
 21 the subject that you are opining about.
 22 A. Well, I think there — you know, the
 23 more information that's given, the better, but I
 24 think there's a lot of information here about the
 25 role that the holding company notes are going to

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 2 play in this negotiation.
 3 Q. Anything beyond what you've already told
 4 me?
 5 A. No. I think I've already articulated
 6 what I think it says.
 7 Q. Okay. And do you know if the market
 8 views that favorably, unfavorably, or otherwise?
 9 A. Views what favorably or unfavorably?
 10 Q. Whatever it is you're saying they
 11 learned about the role of the noteholders.
 12 A. Well, there's a price response on that
 13 day that's negative. It's not statistically
 14 significant in terms of how people normally
 15 characterize statistical significance, but there
 16 is a price response on that day, and I think the
 17 value of the equity falls \$25 million roughly.
 18 Q. When you say, "It's not statistically
 19 significant," can you tell me what it means? Not
 20 meeting a particular confidence level?
 21 A. Not meeting a particular confidence
 22 level.
 23 Q. Is that the 95 percent confidence level?
 24 A. I forget exactly what it was. I'm not
 25 sure it even met the 90, but — I just don't

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 2 remember what it was.
 3 Q. Okay. Professor Holthausen, did
 4 investors learn anything about the indenture
 5 covenants in particular in the Marvel parent or
 6 Marvel III notes from the October 17 announcement?
 7 A. There was nothing stated in particular
 8 about the indenture covenants in this
 9 announcement, but I think it's a reasonable
 10 inference to draw that they would understand what
 11 those were, that there was some role for those.
 12 And, in fact, the analyst reports that come out
 13 between October 17 and November 12 talk about the
 14 indenture covenants.
 15 Q. These are the reports I haven't seen
 16 yet?
 17 A. Yes, they are.
 18 Q. Did investors learn from the October 17
 19 announcement that Mr. Perelman would not make an
 20 equity investment in Marvel unless the noteholders
 21 agreed that the stock he bought would not be
 22 subject to the indenture covenants?
 23 A. They did not learn that directly.
 24 Q. Okay. You said you did some analysis to
 25 determine whether the information in the

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 2 Q. Yes.
 3 A. Yes, that's my understanding.
 4 Q. Okay. And if, indeed, he did control
 5 for the third quarter earnings information, do you
 6 have any other criticism of his report based on
 7 the announcement of that third quarter earnings
 8 information?
 9 A. Just the third quarter earnings
 10 information or all the other information?
 11 Q. Just the third quarter.
 12 A. Well, to be honest, I'd have to go back
 13 and look more carefully at what he did to know
 14 whether I thought he did it correctly or not.
 15 Assuming he did it correctly, then I wouldn't have
 16 any qualms with it.
 17 Q. As you sit here, I take it you can't
 18 remember --
 19 A. I cannot remember how he did it.
 20 Q. Okay. Could we take a five-minute
 21 break?
 22 A. Sure.
 23 THE VIDEOGRAPHER: If we can also --
 24 when we go off the record, I have a question. The
 25 time now is 2:57 p.m., and we're going off the

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 2 record.
 3 (There is an off-the-record discussion.)
 4 THE VIDEOGRAPHER: This concludes the
 5 tape No. 2 of the videotape deposition of Robert
 6 Holthausen. The time now is 2:58 p.m., and we're
 7 going off the record.
 8 (There is a recess taken.)
 9 THE VIDEOGRAPHER: This the beginning of
 10 tape No. 3 in the videotape deposition of Robert
 11 Holthausen. The time now is 3:09 p.m., and we're
 12 back on the record.
 13 BY MR. GOLDWATER:
 14 Q. Professor Holthausen, would you just
 15 take a look at paragraph 33 of Holthausen
 16 Exhibit 1?
 17 A. Okay.
 18 Q. Okay. You mention in that paragraph
 19 that "Marvel announced earnings guidance for the
 20 upcoming fourth quarter of 1996."
 21 Do you see that?
 22 A. Correct.
 23 Q. In your view, is this announcement of
 24 fourth quarter guidance significant to
 25 Mr. Baliban's report in some way?

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 2 A. Well, I think they're disclosing bad
 3 news here. Expectations had been roughly 40 cents
 4 a share. They're saying here that the loss is
 5 going to be 52 to 57 cents a share. I think that
 6 would be viewed as negative news by the market.
 7 Q. Was there something that Mr. Baliban
 8 should have done about this announcement of
 9 company guidance that he didn't do?
 10 A. Well, the issue is whether, you know,
 11 you can apportion all these things out or not
 12 amongst all these different announcements, which
 13 is difficult to do. There's a long literature on
 14 management forecasts which basically says that if
 15 managers forecast bad news, there are negative
 16 price responses to them.
 17 Q. You've seen studies specifically
 18 addressing company guidance?
 19 A. Management forecasts. They're the same
 20 thing. There are studies on point estimates.
 21 There are studies on range estimates, all kinds of
 22 studies.
 23 Q. Are you able to tell me the name or
 24 author of any of those studies?
 25 A. There's a study by Steve Penman, there's

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 2 a study by Greg Waymire.
 3 Q. How do you spell that?
 4 A. Waymire?
 5 Q. Yes.
 6 A. W-a-y-m-i-r-e. There's probably -- I
 7 don't remember them all off the top of my head.
 8 There's probably 10 or 15 studies on management
 9 forecasts that look at different elements of the
 10 forecasts. Some look at price responses. Some
 11 look at analyst reactions to them.
 12 Q. And these are -- to make sure we're
 13 talking about the same thing, these are
 14 forward-looking company guidance as distinguished
 15 from announcements of earnings for periods of time
 16 that have already come and passed?
 17 A. Forward-looking company guidance in your
 18 terminology, yes.
 19 Q. Do you have a view, Mr. Holthausen, as
 20 to whether the announcement of this guidance
 21 affected Marvel's stock price on November 12,
 22 1996?
 23 A. I believe it would have affected it
 24 negatively, but I have not attempted to measure
 25 that.

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 2 Q. What's the basis for your opinion if you
 3 haven't attempted to measure it?
 4 A. All the prior studies that indicate when
 5 managers release negative forecasts, there are
 6 negative stock price reactions to them.
 7 Q. Do you believe it's relevant whether
 8 announcements of company guidance have in the past
 9 impacted stock price?
 10 A. Maybe you could rephrase that for me.
 11 Are you saying if Marvel had issued guidance in
 12 the past?
 13 Q. Yes.
 14 A. It's certainly possible the issue would
 15 be whether you have enough observations, whether
 16 you could control for all the other things that
 17 were taking place there. It's not necessarily a
 18 simple thing to do for an individual company
 19 because of the number of times that companies
 20 often give guidance.
 21 Q. And in your review of the analyst
 22 reports that you looked at, did you see any where
 23 they were talking about the -- in the wake of all
 24 of the news that came out on November 12, did you
 25 see any where they were discussing the

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 2 Mr. Baliban should have done with this information
 3 that he didn't do?
 4 A. Well, the issue, again, is that this --
 5 there's potential -- this is potentially negative
 6 news to the market. Market rate may have
 7 responded negatively to the news that it was
 8 evaluating this impairment and evaluating
 9 alternative restructuring plans. And if you want
 10 to infer something about the price response to
 11 other news that came out that day, you would have
 12 to try to figure out how to control for this.
 13 Q. When you say you would have to control
 14 for it, you're assuming it has a market impact?
 15 A. Correct. If it doesn't have any market
 16 impact, then you wouldn't have to control for it.
 17 But if it does have a market impact, you'd have to
 18 try to figure out how you could control for it.
 19 Q. Understood. And is it your view that
 20 this news had a market impact?
 21 A. Certainly news like this in other
 22 studies. There have been studies on impairment
 23 and studies on restructuring in the past, and a
 24 lot of those indicate negative price responses.
 25 Now, most of those actually look at -- I think

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 2 implications of the fourth quarter company
 3 guidance as distinguished from the other news
 4 items that came out that day?
 5 A. I believe there were analysts who
 6 basically lowered their expectations of earnings
 7 based upon this.
 8 Q. Which analysts are those?
 9 A. I don't remember off the top of my head.
 10 Q. Do you know if those reports came out on
 11 November 12 as distinguished from some period of
 12 time after November 12?
 13 A. I believe they were after November 12.
 14 Q. Okay. Okay. Would you please take a
 15 look at paragraph 34 of Holthausen Exhibit 1?
 16 A. Uh-huh.
 17 Q. You say there that Marvel announced that
 18 it was "evaluating whether there had been
 19 impairment to goodwill and other intangible
 20 assets, and is considering restructuring and other
 21 actions, all of which could result in substantial
 22 1996 year-end charges."
 23 Do you see that?
 24 A. Uh-huh.
 25 Q. In your view, was there something

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 2 they actually look at restructuring announcements.
 3 I don't know whether there's been a study that has
 4 tried to look at -- were evaluating whether to
 5 restructure or evaluating whether to impair. I'm
 6 not sure there's enough sample size that will
 7 allow you to do that study.
 8 Q. So you're not aware of a study that
 9 evaluates the market impact, if any, of
 10 announcements that a company is evaluating whether
 11 to take an impairment or restructuring?
 12 A. Not off the top of my head, right.
 13 Q. And what are the articles that you were
 14 referring to when you said there are articles that
 15 talk about announcements of actual impairments and
 16 restructuring charges?
 17 A. There's an article by Jennifer Francis.
 18 Q. F-r-a-n-c-i-s?
 19 A. Uh-huh. Oh, what's his name? There's
 20 an article by a guy who was at Cornell when he
 21 wrote it. I can't remember his name. I'm sorry.
 22 It escapes me off the top of my head.
 23 Q. Okay. You're aware, aren't you, that
 24 there are a lot of articles that show that
 25 announcements of restructuring or impairment

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 2 charges have positive market impacts?
 3 A. There's mixed evidence in the literature
 4 about that.
 5 Q. Okay. And are you able to say, as you
 6 sit here, whether this particular announcement had
 7 a market impact on Marvel?
 8 A. No, I'm not.
 9 Q. I think you may have told me this
 10 already, and I apologize if you did. But did you
 11 do any analysis of whether or to what extent
 12 Marvel's announcement that it was evaluating
 13 whether to take an impairment to goodwill and was
 14 considering restructuring actions affected
 15 Marvel's stock price?
 16 A. This particular announcement?
 17 Q. Yes.
 18 A. No. There's no way to examine this
 19 particular announcement because it's not in
 20 isolation.
 21 Q. Okay. Would you please take a look at
 22 paragraph 35 of Holthausen Exhibit 1? You mention
 23 in that paragraph that Marvel announced on
 24 November 12, 1996, that "as a result of the
 25 defaults under its credit agreements, which had

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 2 been announced the prior month, Marvel was
 3 reclassifying the balance of its long-term debt to
 4 current liabilities?"
 5 A. Correct.
 6 Q. Okay. And what's the significance of
 7 that announcement, if any, to Mr. Baliban's
 8 report?
 9 A. Well, the issue, again, is whether or
 10 not this has negative implications for Marvel's
 11 stock price. One of the things that you learn
 12 from this is that they haven't been successful in
 13 obtaining a waiver, and they must not be on the
 14 cusp of getting that waiver either because,
 15 otherwise, they would postpone the
 16 reclassification of this until their 10Q was due.
 17 So if they thought they were going to get one in
 18 the next day or two, they would be holding off on
 19 this announcement and not going forward with it.
 20 But what's obviously happening here is, they know
 21 they're not going to get it in the short term.
 22 Generally accepted accounting principles will
 23 require this reclassification in the absence of a
 24 waiver or in the absence of fairly definitive
 25 information that the waiver is forthcoming.

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1 Robert W. Holthausen
 2 Q. Was there something that Mr. Baliban
 3 should have done with this information that you
 4 think he didn't do?
 5 A. Well, again, this is something that has
 6 potentially negative news on the stock price, and
 7 he's not adjusting or controlling for that to the
 8 extent that it does have a negative impact.
 9 Q. And in your -- do you have an opinion as
 10 to whether this announcement did have an impact on
 11 Marvel's stock price on November 12?
 12 A. Well, it certainly wouldn't be
 13 considered good news. Whether it actually
 14 affected market expectations is hard to know
 15 because you don't know what the market's
 16 expectation was on that date, but you certainly
 17 couldn't classify it as good news, and it may have
 18 had a negative impact on stock price.
 19 Q. I understand your view that it may have.
 20 My question is: Are you offering an opinion as to
 21 whether it did have a market impact on Marvel?
 22 A. There's no way to definitively separate
 23 all these out from a single announcement.
 24 Q. Okay. So if I'm understanding you,
 25 you're not offering an opinion as to whether this

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 2 particular item of news impacted Marvel's stock
 3 price on November 12?
 4 A. I'm saying that it could have, and it
 5 hasn't been controlled for.
 6 Q. Maybe I missed something. I thought we
 7 established earlier that you can't control for
 8 something unless you assume it has a market
 9 impact. Is that correct? There's nothing to
 10 control for unless a news item has a market
 11 impact?
 12 A. Sure, right, right.
 13 Q. Okay. So the first question is whether
 14 it has a market impact, and that's what I'm asking
 15 you. Did this news item have a market impact on
 16 November 12?
 17 A. It potentially has a market impact, but
 18 there's no way to know that from one announcement
 19 that takes place in the context of eight other
 20 announcements.
 21 Q. Professor Holthausen, have you done any
 22 analysis to determine whether or to what extent
 23 Marvel's announcement that it was reclassifying
 24 long-term debt affected Marvel's stock price on
 25 November 12?

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2 A. As I said, there's no way to do that
3 analysis, given that all these occurred at the
4 same time.

5 Q. So if I'm understanding you, you did not
6 do any such analysis?

7 A. Correct.

8 Q. By the way, if that had a market impact,
9 if we assume that it had a market impact, would
10 you expect a corresponding impact on the market
11 price if and when Marvel announced that it had
12 been able to obtain a waiver from its banks?

13 A. At the same time period?

14 Q. No, no. If we assume that this news
15 about reclassifying long-term debt was significant
16 to the market to the extent that it had a market
17 impact, wouldn't we also expect that if and when
18 Marvel did obtain bank waivers, there would be a
19 market impact in the other direction?

20 MR. ALLINGHAM: I object to the form of
21 the question.

22 A. I don't think you necessarily could
23 infer that because it all depends upon what the
24 market's expectations are. There are lots of
25 times when companies need to obtain waivers, and

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2 A. Well, the offer of 85 cents a share,
3 which is significantly below the price prior to
4 November 12, is an offer from somebody who would
5 be considered an insider at the company and would
6 presumably have fairly detailed knowledge about
7 the company.

8 Q. And did the announcement of the
9 85-cents-a-share offer affect Marvel's stock
10 price?

11 A. Well, we know that Marvel's stock price
12 responded on November 12, and we know that a lot
13 of things occurred on November 12. I mean, it
14 went from whatever it was, 4 5/8 to 275 or
15 whatever. So there are a lot of things that are
16 occurring on that day, including this particular
17 announcement.

18 Q. Did this particular announcement affect
19 Marvel's stock price?

20 A. I believe this announcement would affect
21 Marvel's stock price.

22 Q. And how do you know that?

23 A. I don't know it with certainty. I think
24 that when you have an insider who is offering 85
25 cents a share where the current price is 4 5/8,

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2 everybody thinks they're going to be able to
3 obtain a waiver. And when they obtain the waiver,
4 there's no significant price response because
5 everybody thought it was going to be pretty easy
6 for them to obtain a waiver.

7 Q. Okay. And does the same hold true for
8 November 12, that it depends on what the market's
9 expectations were?

10 MR. ALLINGHAM: Objection to the form of
11 the question.

12 A. All --

13 Q. Go ahead.

14 A. Whether or not anything responds depends
15 upon what the market's expectation are about the
16 news.

17 Q. Okay. Would you please take a look at
18 paragraph 37 of Holthausen Exhibit 1?

19 A. Okay.

20 Q. You see the third sentence of that
21 paragraph? You say that the Andrews Group
22 proposal "likely provided the market with
23 information about the value of the company"?

24 A. Uh-huh.

25 Q. What information are you talking about?

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2 this is a smart investor who's done a lot of
3 deals. I'm pretty sure this offer would be
4 subject to going through a whole fairness opinion.
5 And I presume they weren't just making an offer,
6 you know, that they knew was going to get
7 rejected. And so if this is what he believes is a
8 value that he would be willing to pay for this
9 company, then I think that's going to give the
10 market some information about what the value of
11 Marvel's stock price is.

12 Q. Have you done any analysis of whether or
13 to what extent the announcement of the terms of
14 the Andrews Group proposal, in other words, the 85
15 cents a share, affected Marvel's stock price?

16 A. Again, there's no way to disentangle all
17 of these announcements which are occurring
18 simultaneously.

19 Q. Okay. In Mr. Baliban's report he
20 expressed the opinion that the 85-cent price per
21 share offered by Andrews Group was structured in
22 order to protect Mr. Perelman's 80 percent
23 position in Marvel's stock. Does your report
24 address Mr. Baliban's opinion on that subject?

25 A. I don't talk about that particular issue

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 2 in my report.
 3 Q. Okay. And in Mr. Baliban's report he
 4 expresses the opinion that the 85 cents per share
 5 offered by Andrews Group was not reflective of
 6 Marvel's value. Does your report address
 7 Mr. Baliban's opinion on that subject?
 8 A. Again, what I said here was, I think
 9 that the market responded to this information.
 10 It's clear that the market didn't think that
 11 Marvel was worth 85 cents a share because the
 12 stock price doesn't drop all the way to 85 cents a
 13 share. But I think the market learned from this
 14 and revised its expectations about Marvel based
 15 upon this offer.
 16 Q. Did you do any analysis to determine
 17 what the value of Marvel was on November 12, 1996?
 18 A. A fundamental value based upon
 19 discounted cash flows or something like that?
 20 Q. Or anything else.
 21 A. No, I did not.
 22 Q. And you may have told me this. Do you
 23 have an opinion as to how -- are you offering an
 24 opinion as to how the 85 percent share offer price
 25 was derived, or is that outside the scope of what

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1 Robert W. Holthausen
 2 you're doing?
 3 MR. ALLINGHAM: Objection to the form.
 4 You said "the 85 percent" --
 5 MR. GOLDWATER: Oh, I'm sorry. My
 6 mistake. I'll restate it.
 7 Q. Are you offering an opinion as to how
 8 the 85-cent-per-share price was derived?
 9 A. The 85-cent price per share was derived
 10 by the Andrews Group based upon presumably what it
 11 thought the valuation was.
 12 Q. Okay. Do you have an opinion whether
 13 the 85-cents-per-share offer price in the Andrews
 14 Group proposal was itself a product of the
 15 indenture covenants?
 16 A. I don't think it had to be a product of
 17 the indenture covenants because Mr. Baliban's
 18 calculation presumes that you're going to put in
 19 \$350 million. There would be nothing that -- I
 20 mean, they could have put in more money if they
 21 had wanted to for the same number of shares. So
 22 if they wanted to get this transaction done and
 23 they thought that 85 cents a share wasn't a
 24 reasonable valuation, but they wanted to get the
 25 transaction done, they could have put more than

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 2 \$350 million in. Mr. Baliban takes this given
 3 that \$350 million is the right amount of money to
 4 put in.
 5 Q. I don't understand what you just told
 6 me. You're saying that Andrews Group could have
 7 chosen to put more money in?
 8 A. If they thought -- if they wanted to
 9 have the 80 percent -- okay? -- and they wanted
 10 to, you know, have a transaction that was more
 11 likely to be approved because if 85 cents was too
 12 low a share price, too low a value, they could
 13 have put more money in.
 14 Q. Oh, I see. They could have increased
 15 the share price?
 16 A. Sure --
 17 Q. I see.
 18 A. -- which would have meant that they
 19 would have had to have put more money in if they
 20 wanted to retain an 80 percent ownership.
 21 Q. And if they wanted to have the
 22 transaction approved, wouldn't it increase the
 23 likelihood of that happening if the offer -- if
 24 the share price was closer to the market price?
 25 A. Sure. If they had offered more,

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 2 potentially it might have gotten approved, but --
 3 and my point is that they knew this was going to
 4 have to go through a whole process in order to get
 5 approved. And I presume they just weren't wasting
 6 their time by putting out an offer that was so far
 7 below what they perceived to be the market value
 8 of this company.
 9 Q. Why do you presume that?
 10 A. Well, why would I waste my time putting
 11 forward an offer that I knew would never go
 12 through? These are, you know, rational people.
 13 They know a lot about the processes at which this
 14 is going to take place. Buying 80 percent of the
 15 company, it's hard to believe you're not going to
 16 get a fairness opinion associated with this.
 17 Q. Have you done anything, looked at
 18 documents, talked to people, done any economic
 19 analyses to try to determine how the
 20 85-cent-per-share offer price was derived?
 21 A. I've not seen any documents.
 22 MR. GOLDWATER: Could I have this marked
 23 as Holthausen-4? You know what? We don't need to
 24 do that. I'm going to give you another piece of
 25 paper to mark. May I have this piece of paper

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1 Robert W. Holthausen
 2 marked as Holthausen-4?
 3 (Press release dated November 12, 1996,
 4 is marked as Holthausen Exhibit 4 for
 5 Identification.)
 6 Q. I show you what's been marked as
 7 Holthausen-4 and ask you to please take a look at
 8 that.
 9 A. Okay.
 10 Q. If you look at the second page of
 11 Exhibit 4 -- by the way, this is the announcement
 12 on November 12, 1996, of Marvel's receipt of the
 13 Andrews proposal. Is that right?
 14 A. That's what it says.
 15 Q. Okay.
 16 A. It's not the Andrews proposal. It's not
 17 the Andrews proposal announcement.
 18 Q. What is it?
 19 A. It looks like a report that somebody has
 20 made about the Andrews proposal.
 21 Q. Oh, I see what you're saying. It's not
 22 a document prepared by Andrews. It's Marvel's
 23 announcement that --
 24 A. It's not the press release from the
 25 Andrews Group.

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1 Robert W. Holthausen
 2 Q. It's the press release from Marvel?
 3 A. Okay.
 4 Q. Okay. And if you look at the second
 5 page of Exhibit 4, you see the first full
 6 paragraph. The last sentence says, "The Andrews
 7 investment is subject to the satisfactory
 8 resolution of a number of issues under the Marvel
 9 parent holding company indentures, including that
 10 any Marvel common stock purchased by Andrews not
 11 be subject to the liens thereunder."
 12 A. Uh-huh.
 13 Q. Okay. You don't mention that in your
 14 reports. I just wanted to ask you: Did the
 15 announcement -- you know what? I'll do this
 16 together with another piece of this. The third
 17 paragraph of that, on that second page of
 18 Exhibit 4, "In our view, the Andrews investments
 19 represents a significant opportunity for Marvel
 20 and its stockholders," do you see that paragraph?
 21 A. Uh-huh.
 22 Q. It goes on, "The Andrews investment
 23 would provide Marvel with desperately needed
 24 liquidity and financial flexibility. As such, it
 25 is a fundamental predicate to a financial

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1 Robert W. Holthausen
 2 restructuring, essential if Marvel is to resolve
 3 its current difficulties and have the opportunity
 4 over time to prosper."
 5 Okay. Those two parts of the November 12
 6 announcement are not mentioned in your reports. I
 7 just wanted to go over them with you. Did the
 8 information in those two paragraphs, in your
 9 opinion -- do you have an opinion as to whether or
 10 not the announcement of that information affected
 11 Marvel's stock price?
 12 A. Well, the first paragraph talks about --
 13 it's going to require consents, etc., from the
 14 Marvel credit agreements. I believe that was
 15 already said in the October 17 announcement --
 16 Q. Yeah, I agree with that, so I didn't
 17 talk about that.
 18 A. -- that that would be necessary.
 19 Q. I didn't even read that sentence.
 20 A. Okay. I'm sorry. I'm looking at
 21 paragraphs. Okay.
 22 Q. Okay. It's the sentence beginning
 23 "moreover."
 24 A. Okay. So then, the issue here is
 25 whether or not -- "a number of issues under Marvel

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1 Robert W. Holthausen
 2 parent holding company indentures, including any
 3 Marvel common stock purchased by Andrews, not be
 4 subject to the liens thereunder." The --
 5 Q. Your question is just whether you have a
 6 view as to whether that affected Marvel's stock
 7 price.
 8 A. Well, there was already -- you know, the
 9 analysts were already talking about the issues of
 10 dilution and the potential that Perelman might
 11 have to put up some other kind of collateral
 12 because of the dilution that was going to take
 13 place. I think it's fair to say that the market
 14 knew in advance of this that there were going to
 15 be negotiations with the noteholders about the
 16 indenture covenant agreements and the -- and the
 17 effect of the dilution on the collateral. Whether
 18 or not this particular piece of it was known or
 19 not, certainly the dilution was going to be an
 20 important component that was going to have to be
 21 negotiated with the noteholders. And the analysts
 22 were talking about how this was going to be a, you
 23 know, a significant sticking point in what was
 24 going to go on.
 25 Q. Yeah. My question is whether you have a

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1 Robert W. Holthausen
 2 view -- and maybe you don't -- as to whether this
 3 particular item of information affected Marvel's
 4 stock price.
 5 A. I think this was largely known by
 6 October 17, but, again, it's impossible to
 7 disentangle all these announcements from one
 8 another.
 9 Q. So you can't say, as you sit here,
 10 whether it did or it didn't?
 11 A. Whether it had some incremental impact
 12 relative to the October 17 announcement?
 13 Q. That's not my question. As you sit here
 14 today, can you tell me: Do you have a view as to
 15 whether that particular item affected Marvel's
 16 stock price?
 17 A. I think that most of this information
 18 was out on October 17.
 19 Q. Does that mean your answer is you don't
 20 think it did?
 21 A. I don't think this was going to have a
 22 very significant impact because of all these
 23 issues had been talked about previously.
 24 Q. And have you done any analysis of
 25 whether or to what extent the announcement of that

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 2 somehow the noteholders would have a part in.
 3 What is it in this announcement that leads you to
 4 that?
 5 A. Well, there's the sentence that we were
 6 just talking about that says that the Andrews
 7 investment is subject to a satisfactory resolution
 8 of a number of issues under the Marvel parent
 9 holding company indentures, which I believe is
 10 this same kind of stuff that you learned in the
 11 October 17 announcement.
 12 Q. What kind of stuff -- the "same kind of
 13 stuff," what do you mean by that?
 14 A. I mean, we already talked about in the
 15 October 17 announcement how there were going to
 16 have to be negotiations with the noteholders in
 17 order for that to go through.
 18 Q. Okay. My recollection of what you said
 19 about October 17 is somehow we would have to infer
 20 what the negotiation would be about because I
 21 didn't talk about indenture covenants or things
 22 like that. Is that consistent with your
 23 understanding or your recollection?
 24 A. Well -- but it did talk about
 25 negotiations taking place with the noteholders of

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1 Robert W. Holthausen
 2 information affected Marvel's stock price?
 3 A. No.
 4 Q. You mentioned -- by the way, did the
 5 November 12 announcement that we're looking at,
 6 this Holthausen Exhibit 4, did that change the mix
 7 of information in the market as to who would be
 8 negotiating and about what?
 9 A. No. I think the players are pretty much
 10 the same because it's Andrews, Marvel, the banks,
 11 and the holding company noteholders, so I don't
 12 think the players have changed relative to what
 13 the October 17 announcement said. It does talk
 14 about the boards of directors of both Marvel and
 15 Andrews, but I don't think that would be a
 16 surprise to the market, given the announcement on
 17 the 17th. Maybe I'm missing something, but I
 18 don't think it changes the players.
 19 Q. What in this November 12 announcement
 20 would be signaling to investors that Mr. Perelman
 21 was inviting a negotiation with the noteholders?
 22 A. Was inviting a negotiation?
 23 Q. I'm trying to understand. You've told
 24 me that you think that the market understood this
 25 to be inviting a negotiation of some sort that

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1 Robert W. Holthausen
 2 the holding company notes.
 3 Q. Well, it didn't actually mention a
 4 negotiation. You introduced that term. What I'm
 5 trying to figure out is, since you introduced the
 6 "negotiation" term, what it is that you thought
 7 was -- whether you thought something was changing
 8 as a result of this November 12 announcement.
 9 A. Maybe I'm not understanding your
 10 question. Okay? When I go back and I look at
 11 Exhibit 3, the sentence says, "Proposal would be
 12 subject to an agreement among Marvel, its banks,
 13 the holders of certain Marvel holding company
 14 bonds, and Andrews Group on the terms of the
 15 Andrews Group purchase."
 16 Q. Right.
 17 A. So all I'm saying is that all of those
 18 players that were named in October 17 are named
 19 here.
 20 Q. Right.
 21 A. And any players that are mentioned here
 22 that are not part of October 17th are the boards
 23 of directors of Andrews and Marvel, which I think
 24 everybody would have inferred would have been
 25 involved anyway, so --

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1 Robert W. Holthausen
 2 Q. And is there anything about -- when
 3 Exhibit 4 says that "The Andrews investment is
 4 subject to resolution of some issues under the
 5 holding company indentures, including that any
 6 Marvel common stock purchased by Andrews not be
 7 subject to the liens thereunder," is that
 8 signaling to you that Perelman is inviting a
 9 negotiation on that subject?
 10 A. Maybe we're speaking at cross purposes
 11 because of the word "negotiation," but there's
 12 going to have to be some satisfactory resolution
 13 of that. The holding -- the holding company
 14 noteholders can say yes, they will or no, they
 15 won't. I mean, I don't know what you mean by --
 16 what you're getting at with the word
 17 "negotiation." Obviously they have to resolve
 18 this issue.
 19 Q. In October 17 the Andrews Group
 20 announces that it has a rescue plan that it
 21 intends to propose, without giving any details.
 22 Is that fair?
 23 A. Without giving details, for example, of
 24 the price per share --
 25 Q. Exactly.

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1 Robert W. Holthausen
 2 A. Okay, yes.
 3 Q. Okay. And on November 12 the Andrews
 4 Group tells Marvel that if there's going to be any
 5 rescue plan, it's contingent on the noteholders
 6 waiving the liens of the indenture covenants. Is
 7 that also fair?
 8 A. It does say that on November 12, but, as
 9 I said before, I think it's pretty obvious from
 10 the October 17 announcement that the negotiations
 11 with the noteholders are going to have to be about
 12 those indenture covenants. And the analysts went
 13 on to talk, for example, about the majority
 14 provisions in the indenture covenants.
 15 Q. On November -- these are the analyst
 16 reports that you mentioned earlier?
 17 A. Uh-huh.
 18 Q. Okay. And I think you told me these
 19 were after November 12?
 20 A. No. They were after October 17 and
 21 before November 12.
 22 Q. And before November 12. Okay. Did you
 23 believe, Professor Holthausen, that the market
 24 would have understood the November 12
 25 announcement -- this Holthausen Exhibit 4, that

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1 Robert W. Holthausen
 2 it's proposal was such -- that the Andrews
 3 proposal was subject to a waiver of liens under
 4 the holding company indentures -- to be inviting a
 5 negotiation on that subject? In other words,
 6 Perelman's open to it not being subject to the
 7 liens? I'm sorry. That Perelman's open to it
 8 being subject to the liens? It's really an open
 9 item for discussion?
 10 MR. ALLINGHAM: Objection to the form of
 11 the question.
 12 A. I have no idea whether Perelman wanted
 13 to negotiate that point or not.
 14 Q. No. Of course you don't. I'm asking
 15 you whether, you know, as a reasonable market
 16 person who is looking -- looks at things like
 17 market impact, do you think that investors in the
 18 market would have understood Perelman to be
 19 saying, "You know, I'm really open to a negotiated
 20 resolution of this. And maybe they'll be subject
 21 to the liens and maybe they won't. It's really
 22 something I'm happy to discuss with noteholders?"
 23 A. Well, again, I have no personal
 24 knowledge of what Perelman was thinking. You can
 25 imagine, however, that Perelman would be

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1 Robert W. Holthausen
 2 interested in trying to do something to save this
 3 company. And whether he thought that this was --
 4 you know, he was going to make this one offer and
 5 that was it and not change? I can't speak to
 6 that.
 7 Q. Yeah. You're personalizing it in a way
 8 that I'm not, that I'm not. I'm not talking about
 9 Mr. Perelman in his heart of hearts contends.
 10 What I'm asking you is whether an investor who
 11 sees this announcement would understand. It's
 12 irrelevant what Mr. Perelman in his heart of
 13 hearts wants to do. Would an investor who's
 14 deciding whether to buy, sell, or hold Marvel
 15 stock read this announcement and think, "Gee, it
 16 sounds like Mr. Perelman is really open to
 17 negotiation on the subject of whether an equity
 18 investment would or wouldn't be subject to the
 19 lien of the holding company indentures?"
 20 MR. ALLINGHAM: Objection to the form of
 21 the question.
 22 A. I mean, if I read the sentence, it just
 23 says "subject to the satisfactory resolution of a
 24 number of issues," but it doesn't say that it has
 25 to get resolved, how it's going to get resolved.

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1 Robert W. Holthausen
 2 I mean, it is an issue on the table.
 3 Q. Do you see any analysts say that
 4 Mr. Perelman -- predict that Mr. Perelman would be
 5 willing to make an investment that wasn't
 6 subject -- I'm sorry -- that was subject to the
 7 lien of the holding company notes?
 8 A. I don't remember any analyst saying
 9 that.
 10 Q. Let's move on. Could you take a look at
 11 paragraph 40 of your report, Holthausen Exhibit 1,
 12 please?
 13 A. Uh-huh.
 14 Q. You talk about a computation of a
 15 "prudent investor rate for various time periods
 16 using simple interest" there. Do you see that?
 17 A. Yes.
 18 Q. Okay. And are you expressing an opinion
 19 as to whether this is the appropriate interest
 20 rate to be applied to any measure of damages in
 21 this case?
 22 A. No.
 23 Q. Just acting --
 24 A. I was asked to be a calculator, and
 25 that's what I was.

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1 Robert W. Holthausen
 2 Q. Thank you. You mentioned, I guess, in
 3 the penultimate sentence of paragraph 40 that
 4 "Certain judgments are required to perform an
 5 actual calculation of a prudent investor rate."
 6 A. Correct.
 7 Q. Could you direct me on Exhibit 6 to
 8 which of the -- what parts of the calculation are
 9 the products of judgment as opposed to something
 10 else?
 11 A. Okay. So if you look at one, the
 12 one-year certificate of deposit --
 13 Q. Uh-huh.
 14 A. -- you can see that the data that we
 15 found had six-month CD yields for a while, and
 16 then 12-month CD yields.
 17 Q. Where would I see that?
 18 A. 1B, footnote 1B. We could not find
 19 12-month CD yields going all the way back through
 20 this time period.
 21 Q. Oh, I see what you're saying.
 22 A. So what did we do? We measured -- over
 23 the time period where both series existed, we
 24 measured what the yield difference was between the
 25 12 month and the six month, the average, and we

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1 Robert W. Holthausen
 2 added that to the six month in the period where
 3 the 12 month didn't take place.
 4 Q. Are there any other instances where you
 5 used your judgment?
 6 A. Another place where -- this is all going
 7 to sound pretty silly -- but 3CG, the way that
 8 these commercial paper rates were quoted was based
 9 upon 360 days for a while. I guess it's because
 10 people didn't have computers, and they figured
 11 dividing by 360 was easier than 365. And then
 12 they changed the series to computing it on a
 13 365-day basis. So instead of using the 360-day
 14 basis, we went back and readjusted those to a
 15 365-day basis. We didn't find a good ten-year
 16 treasury bond series.
 17 Q. This is in 4B?
 18 A. This is from 4B. Sorry. And so what we
 19 did was, we took the five-year and the 20-year
 20 series from Ibbotson and apportioned them to come
 21 up with a ten, which would say essentially that
 22 there's a -- to the extent that the 20 year earns
 23 more than the five year, we're assuming a linear
 24 approximation to the ten year. You understand
 25 what I'm saying?

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 2 Q. I do.
 3 A. Okay. The triple A bond we actually
 4 used. You know, maybe you could get a series of
 5 triple A bonds. We couldn't find one, very
 6 simply, so we actually used a Salomon Brothers
 7 high-grade corporate bond index, which I believe
 8 is double A and triple A bonds.
 9 Q. Is this for note 5B?
 10 A. I'm sorry. Yes, it's 5B. And the
 11 opinion just says "the average-risk mutual fund."
 12 Q. This is in 6B?
 13 A. This is in 6B. They don't really talk
 14 about whether they mean a mutual fund that invests
 15 in stocks because there's bonds and there's
 16 everything else. But if you look at all the other
 17 types of investments that are there, it kind of
 18 seems like they must really be talking about a
 19 stock fund and not a bond fund. And then once you
 20 decide you're going to do a stock fund, which is
 21 the first judgment, which stock fund do you want
 22 to choose? You could use an international index.
 23 What are you going to use? We just used the S&P
 24 500 because it seemed like something a US investor
 25 would pretty much -- but doesn't mean that you

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